| Branch: HRM&D                       | Note: Published KPIs are for public information purposes only, certain information may be excluded from the published version due to security reasons   |
|-------------------------------------|---|
| Target title for 2018/19            | Identify the title of the target  |
|                                     | Vacancy rate maintained at 10% or below by 31 March 2019.   |
| Indicator / Measure title           | Identify the title of the indicator   |
|                                     | Vacancy rate maintained at a set percentage (%) or lower.   |
| Short definition                    | Provide a brief explanation of what the indicator is with enough detail to give a general understanding of the indicator  |
|                                     | The indicator has only 1 measure which is a vacancy rate of 10% or below by the end of the financial year. Monitoring to take place on a monthly and quarterly basis. Target deals with the entire funded post establishment.   |
| Purpose/importance                  | Explain what the indicator is intended to show and why it is important  |
|                                     | This programme will aid the DHA towards sustained service delivery by ensuring that DHA's establishment is capacitated at not less than 90% at all times. Low vacancy rate will contribute towards the achievement of DHA objectives. The indicator is a key contributor to reduce the rate of unemployment in the country. |
| Source documentation/information us | se Describe where the information comes from i.e. source of information that is used as a basis for actual performamnce achievements  |
|                                     | Persal Reports on funded establishment and quarterly excel vacancy rate reports.<br>Monthly reports.  |
| Description of the source           | A description of where the information originates from - by indicating name of responsible unit, person/designation etc.  |
|                                     | Deputy Director: HR Document and Information Systems.   |
| Standard operating procedure        | For each indicator or target indicate the standard operating procedure (where applicable)   |
|                                     | NA  |
| System used                         | Name of system used to process performance information  |
|                                     | Persal and Excel  |
| Type of system                      | Electronic or manual  |
|                                     | Electronic  |
| Method of calculation               | Describe clearly and specifically how the indicator is calculated   |
|                                     | Vacancy rate = Vacant funded posts x 100 / total funded post establishment.   |
| Baseline calculated against         | Indicate the performance as at the end of previous financial year   |
|                                     | 5,00%   |
| Availablility of total population   | The total population refers to the number and / or list of all members in a defined group. (If the indicator is a rate or percentage, indicate the numerator)   |

|  | Persal report indicating total funded establishment.  |
|--|---|
| Unit of measure                          | In what unit will the indicator be captured? (percentage/number/currency)   |
|  | Vacancy rate maintained at a set % or lower.  |
| Data limitations                         | Identify any limitation with the indicator data/other, including factors that might be beyond the DHA's control<br>Delayed terminations in service (If a post is not vacated on Persal due to non submission of documents - it influences the vacancy rate as<br>the post is not vacant).<br>Persal unavailability.   |
| Output reporting                         | Indicate responsibilities regarding output reporting, archiving, key steps iro reporting, data extraction, calculation and the checking thereof<br>1. Who is responsible for reporting at business level?<br>CD: PM (Chief Director: People Management)   |
|  | 2. Who archives the reports i.e.the person the AG will be in touch with for any form of business related reporting / Where can the collated information be found? / operational reporting level D: PB (Director: People Benefits)   |
|  | 3. Activities/steps that goes into reporting at business level?:<br>Monthly vacancy rate report compiled and disseminated to all SMS members.<br>Quarterly reporting as part of M&E process, annual progress reporting against planned target - reports submitted to Directorate M&E as<br>part of quality assurance for quarterly reviews and annual report. |
|  | 4. Who extracts data and frequency? (Designation of official)<br>Assistant Director: HR Information Reporting   |
|  | 5. Who checks data extraction? (Designation of official)<br>Deputy Director: HR Document and Information Systems  |
|  | 6. Who does the calculation? (Designation of official)<br>Assistant Director: HR Information Reporting  |
|  | 7. Who checks the calculation? (Designation of official)<br>Deputy Director: HR Document and Information Systems  |
| Frequency of reporting on this indicator | Indicate: eg monthly, quarterly and annually  |
|  | Monthly, Quarterly and Annually   |
| Desired performance                      | Identify whether actual performance that is higher or lower than the targeted performance is desirable  |

|                    | Vacancy rate at 10% or below   |
|--------------------|--|
| New indicator:     | Identifies whether the indicator is new, has significantly changed, or continues without change from the previous year.<br>No  |
| Calculation type:  | Identifies whether the reported performance is cumulative, or non-cumulative<br>Non-cumulative   |
| Type of indicator: | Identifies whether the indicator is measuring inputs, activities, outputs, outcomes or impact, or some other dimension of performance<br>such as efficiency, economy or equity.<br>Input |
|                    |  |